

TOWN OF PALM BEACH

Office of The Town Clerk

MINUTES OF THE SPECIAL TOWN COUNCIL MEETING HELD ON THURSDAY, AUGUST 12, 2010

I. CALL TO ORDER AND ROLL CALL

The Special Town Council Meeting was called to order at 1:00 p.m. on Thursday, August 12, 2010, in the Town Council Chambers. On roll call, all of the elected officials were found to be present.

II. PLEDGE OF ALLEGIANCE

Council President Rosow led the pledge of allegiance.

Prior to approval of the Agenda, Council President Pro Tem Coniglio requested that there be Communications from Citizens. It was the consensus of the Town Council Members to allow public comment. Council President Rosow added that there could be no discussion of salaries or benefits due to union negotiations and at the advice of the Town Attorney.

III. PUBLIC COMMENTS

Patrick Cooper, 261 Sanford Ave., Member of the Civic Association, opposed any tax increase and elimination of Ocean Rescue.

David Scaff, 159 Seaspray Ave. suggested increasing the revenues by increasing the parking fees along the beaches.

Jerry Falconer, United States Lifesaving Assoc. (USLA), spoke on the importance of lifeguards and provided informational packets to the Town Council Members.

Lisa Rowen, 130 Chilean Ave., spoke in support of keeping the lifeguards. She questioned the timing of the meetings. Council President Pro Tem Coniglio explained that the State Statute dictates the timing of the budget meetings.

Minnie Pulitzer-McCluskey, north end resident for over 50 years, stated that what makes the Town special is the uniqueness. She was opposed to eliminating the lifeguards.

Danielle Hickox-Moore, Pendleton Ave, Chair of the Palm Beach Recreation Commission, was opposed to privatization of the recreation department.

Frances Amore, 149 Chilean Ave., stated that her family has lived in Palm Beach for over 60 years. The ocean is the crown jewel of Palm Beach. She was opposed to eliminating the life guards. Council President Pro Tem Coniglio asked her and the audience, if they keep the lifeguards, were they willing to have a small tax increase. She responded that she personally would.

Greg Batton, a contractor in Town, 8077 Man O' War, Palm Beach Gardens, spoke about the building department and the increase in fees and reminded them of the State Statute. Council President Rosow indicated that the Town was in full compliance and charged the fees accordingly.

Steve Barnes, 203 Westminster Rd., West Palm Beach, lifeguard supervisor and water safety instructor, was opposed to elimination of the lifeguards.

Jennifer Massing, 150 Australian Ave., spoke in opposition to the elimination of the lifeguards. She stated that there was no price on human life and the lifeguards were heroes just like the police and fire fighters.

IV. APPROVAL OF AGENDA

Motion to approve the Agenda as Amended was made by Council Member Kleid, seconded by Council President Pro Tem Coniglio. On roll call, the motion carried unanimously.

V. CONTINUED CONSIDERATION OF PROPOSED FY11 BUDGET

A. TOWN MANAGER'S RECOMMENDATION FOR ACHIEVING TOWN COUNCIL'S GOAL OF MAINTAINING A LEVEL MILLAGE RATE FROM FY10 TO FY11. [PETER B. ELWELL, TOWN MANAGER]

Town Manager Elwell presented his item and the challenges the Town faces, including his recommendation for the elimination of the Ocean Rescue unit. He provided a history of the previous budget meetings held and at the July, 13, 2010 Town Council Meeting he was directed by the Town Council to return with a proposal that did not increase taxes and eliminate \$4.5 million dollars from the budget.

He continued that circumstances had changed during the process with the substantial decrease in property values and that the coming years do not look much better. There were short term immediate recommendations for FY 2011, but stressed that this was the first year of a very long process that may have more serious cuts.

Town Manager Elwell announced that the individual who held the Administrative Lieutenant position recommended for elimination has chosen to retire and therefore the Town would no longer require the layoff of a firefighter. The other recommendations still stood.

1
2
B. CONTINUED DISCUSSION AND TOWN COUNCIL DIRECTION REGARDING
CHANGES TO FY11 PROPOSED BUDGET PRIOR TO BUDGET ADOPTION IN
SEPTEMBER. [MAYOR AND TOWN COUNCIL]

3 Council President Rosow thanked the staff for the work they did in preparing the revised budget
4 and directed everyone to the Proposed Budget Reductions on pages 14-15 of the back-up
5 materials.

6
7 Council Member Wildrick commented that the easiest thing for those in office was to raise taxes,
8 was very cowardly, and what has gotten government in a pickle. The second easiest thing to do
9 in government was to only think five minutes ahead. It is nice and easy to be everyone's buddy
10 and give them what they want, but it is cowardly. The budget process always depends on whose
11 ox is getting gored.

12
13 He stated that even in good times, people would not get as much as they want, and in bad times
14 things need to be cut. He noted that times are not good now, and would not get much better
15 anytime soon. The Town Council's primary responsibility was to the tax payer. Council
16 Member Wildrick stated that he was against tax increases and was also opposed to layoffs. He
17 was for more efficient government. A government's objective should be to provide basic
18 services for everyone, not special services for some people. Basic services are sanitation, water
19 and security. He felt that lifeguards fell into the safety and security category. There has to be a
20 more efficient way of doing things and do what is necessary and not what is nice. He asks
21 himself if was nice or necessary when it comes to sanitation, sewer, water and safety. Staff was
22 creative with very few layoffs, and if there were layoffs, they should get the first choice of any
23 job in the Town. He again stated he was opposed to any tax increases.

24
25 The Town Council went down the list of suggested budget reductions and voted on each item:

26
27 **Motion to accept the Legislative Budget Reductions was made by Council Member**
28 **Diamond, and seconded by Council Member Kleid. On roll call, the motion carried**
29 **unanimously.**

30
31 **Motion to accept the General Government Budget Reductions that included eliminating the**
32 **holiday tree at Bradley Park, Employee Events, and the Fourth of July funding was made**
33 **by Council Member Diamond.**

34
35 Council President Pro Tem Coniglio discussed the elimination of Citizens Academies. She felt
36 that if all of the costs were covered privately, they should continue. Town Manager Elwell felt
37 that there may be individuals or organizations in the community that would fund the program.

38
39 **Council Member Diamond amended his motion to include the continuance of the**
40 **academies at no additional cost to the budget.**
41

1 Town Manager Elwell clarified that the motion should mean that no in-kind costs as well as the
2 out of pocket costs.

3
4 **The amended motion was seconded by Council Member Wildrick. On roll call, the motion**
5 **carried unanimously.**

6
7 **Motion to eliminate a proposed Executive Assistant in the Town Manager's office was**
8 **made by Council Member Diamond, seconded by Council Member Kleid. On roll call, the**
9 **motion carried unanimously.**

10
11 **Motion to reduce the budget for the Telecom Attorney was made by Council Member**
12 **Diamond, seconded by Council Member Kleid. On roll call, the motion carried**
13 **unanimously.**

14
15 **Motion to reduce the Information Systems Budget for Minor Hardware Expense, Software**
16 **Maintenance Expense, Eliminate IS Programming, Reduce GIS Programming, was made**
17 **by Council Member Diamond.**

18
19 Council President Pro Tem Coniglio asked if this would result in paying more on the back end
20 than the \$25,000 allotted on the front end. Town Manager Elwell indicated that the proposed cuts
21 could be prudently done without creating jeopardy.

22
23 **Motion was seconded by Council President Pro Tem Coniglio. On roll call, the motion**
24 **carried unanimously.**

25
26 **Motion to reduce the Emergency Management budget was made by Council Member**
27 **Diamond.**

28
29 Council President Pro Tem Coniglio asked if there was a need for more emergency management
30 hours, in the event that there is a hurricane, or oil spill, was there the ability to up the hours if
31 there was a need. Town Manager Elwell indicated that the current position is not full-time and is
32 paid out of the funds for emergencies.

33
34 **The motion was seconded by Council President Pro Tem Coniglio. On roll call, the motion**
35 **carried unanimously.**

36
37 **Motion to reduce the Human Resources budget by eliminating Retirement Recognition**
38 **Gifts, and reduction in recruiting expenses was made by Council Member Diamond,**
39 **seconded by Council Member Kleid. On roll call, the motion carried unanimously.**

40
41 **Motion to reduce the Finance budget by reducing the audit and bank fees was made by**
42 **Council Member Diamond, seconded by Council Member Kleid. On roll call, the motion**
43 **carried unanimously.**

Council Member Wildrick commented that the Finance Department, and Deputy Town Manager Thomas Bradford, did a good job holding the banks to the grindstone to get the best possible deal for the Town.

Town Manager Elwell stated that the last three items in the Planning Zoning and Building items that Mr. Greg Batton had referred to earlier, do not apply to the State Statute. The first item, for the record, was a contractual expense.

Motion to reduce the Planning Zoning and Building budget by reducing the Contractual Plan Review, Digital Scanning, GIS Programming, and Comprehensive Plan Expenses was made by Council Member Diamond, seconded by Council Member Kleid. On roll call, the motion carried unanimously.

Council President Rosow announced that under the Fire Rescue Budget, they would address the first three items together and return to the elimination of the Ocean Rescue Unit after all of the other items had been voted upon.

Council President Pro Tem Coniglio asked if the Assistant Fire Marshal elimination was a lay-off. Town Manager Elwell indicated that the proposal was with a lay-off, but there was an option in the back-up of allowing the retirement early in the fiscal year.

Council Member Wildrick was opposed to any lay-offs and suggested that the Town Council do this in a civilized manner. Council Member Diamond and Kleid agreed.

Motion to reduce the Fire Rescue budget by eliminating three vacant firefighter positions, accept Administrative Lieutenant Position retirement, and hold the Assistant Fire Marshall Position in the budget until the retirement occurred, was made by Council President Pro Tem Coniglio, seconded by Council Member Diamond. On roll call, the motion carried unanimously.

Motion to reduce the Police budget by eliminating Vacant Telecommunications Manager Position, reclassify Telecommunications Supervisor to "lead" Position, Eliminate 1, Telecommunications Supervisor Position, 1 Telecommunicator Position, Vacant Support Services Captain, Vacant Business Community Relations Sergeant, Proposed Accreditation Coordinator Position, Other Accreditation Program Expenses, 2 Vacant Police Officers, Reclassify Code Enforcement Officer to two PTNB, Eliminate Vacant Crime Scene Evidence Tech II made by Council Member Diamond, seconded by Council Member Kleid. On roll call, the motion carried unanimously.

Council Member Wildrick congratulated the Police Department for being very good in the budget process and coming up with an aggressive plan that benefited the community.

Motion to reduce the Public Works budget by replacement of facilities maintenance manager, eliminate vacant line employee, 2 vacant Trash services Laborers, Vacant

1 sanitation Services Laborers, Equipment Operator-Parks, and Assistant Public Works
2 Director, made by Council President Pro Tem Coniglio, seconded by Council Member
3 Diamond. On roll call, the motion carried unanimously.

4
5 **Motion to approve the Recreation Enterprise Fund budget by eliminating the Assistant**
6 **Dockmaster, and reduction in dock security budget, made by Council Member Diamond,**
7 **seconded by Council Member Wildrick.**

8
9 There was discussion regarding the elimination of the Assistant Dockmaster position. Director of
10 Recreation Jay Boodheshwar indicated that when the position became vacant, the duties were
11 reassigned and services have not been compromised. Town Manager Elwell indicated that the
12 level of service has not been cut.

13
14 **On roll call, the motion carried unanimously.**

15
16 Norman Goldblum, 109 Everglade Avenue, suggested that trash collection could be reduced to
17 three days a week and that would save money.

18
19 Council Member Diamond asked for an explanation of the CIP transfer under the Global and
20 Other Cuts section. Town Manager Elwell explained that last year, there was a transfer from the
21 general fund to the Capital Improvement Fund to fast track the CIP program. The Town Council
22 subsequently authorized a bond issue for the CIP program. He felt it was appropriate to bring
23 back the money to the General Fund.

24
25 Council President Pro Tem Coniglio asked about the reduced funding for the Four Arts Library.
26 Town Manager Elwell responded that Irwin Dugin from the Four Arts Library has advised his
27 Board and there were no objections.

28
29 On the reduction of the PAYGO funding for the CIP, Town Manager Elwell indicated that the
30 amount was reduced from one million to \$500,000. The \$250,000 was for paving projects and
31 the other was \$250,000 for sewer and drainage projects. There was discussion about the milling
32 and resurfacing schedule.

33
34 Paul Brazil, Public Works Director, stated that the department was 70% completed with the
35 resurfacing. He noted that if the program stopped now, any roads south of mid-town would not
36 be done unless there was a sewer project. Council Member Wildrick said it was one thing to
37 manipulate numbers, but did not want to let the town deteriorate, as values would go down.

38
39 **Motion to approve the Global and other Cost Cuts budget to transfer \$1.4 million from**
40 **CIP to the General Fund, reduce funding for the Four Arts Library, reduce PAYGO**
41 **funding for CIP, and the contingency reduction, was made by Council Member Diamond,**
42 **seconded by Council Member Kleid. On roll call, the motion carried unanimously.**

43
44 The next item discussed was the elimination of the Ocean Rescue Unit. Council President
45 Rosow announced to clarify some erroneous reporting and for the benefit of the public, that this
46 was his idea. He took full responsibility for it and he was not happy to do it. There was a need to

1 find \$4.5 million dollars in the budget. As they heard, Town Manager Elwell stated that \$1.4
 2 million was non-recurring, which meant that the next year there would be at least a \$2-3 million
 3 deficit. Property tax revenues are going to go down. This was a tough decision, and he has never
 4 liked the specter of having to lay people off, but they are going to have to make difficult
 5 decisions. Council President Rosow continued that the Town Council must be made to continue
 6 its pledge to residents to not increase their taxes. Residents' taxes were likely to increase 12-
 7 15%, because of the County. Many residents on the island have diminishing incomes, and the
 8 income does not increase for some retirees, which included large homes on the lake, ocean, and
 9 billionaire's row. He repeated from earlier Town Council meetings that only 650 properties in
 10 the Town pay 50% of the taxes. They have seen their portfolio decrease, revenues decrease and
 11 the ever increase of property taxes and feel that their taxes are out of control. He noted that
 12 Council Member Wildrick had made the point many times that we could not afford to have a
 13 house out of order. Council President Rosow felt that lifeguards were part of the champagne, and
 14 not the water. As difficult a decision it was, and the criticism received from West Palm Beach
 15 reporters, the issue had to be looked at very carefully. Finally, he stated, with respect to liability,
 16 less than 10% of the beaches were covered by lifeguards. There is more liability because of the
 17 90% that are not lifeguarded. Many cities have sovereign immunity and eliminated lifeguards
 18 because of insurance liabilities. He asked the Town Attorney to address the issues.

19
 20 Town Attorney Randolph explained sovereign immunity and referred the Town Council to the
 21 back-up materials he provided. Town Attorney Randolph cited a Supreme Court case and the
 22 reasons the Town owns the dry sand beach and was different than other areas of Town. He stated
 23 that there was a Town Liability. Because the town had operated as a guarded beach, there was
 24 liability already.

25
 26 Alan Golboro, 2500 S. Ocean Blvd., spoke about the way of saving money and modernizing the
 27 equipment to cut payroll. He suggested that the County lifeguards take over the guarding of
 28 public beaches. The staff could study the modernization of the beach patrol.

29
 30 Council Member Diamond cited his own experiences as a swimmer and a near drowning he had.
 31 He advocated for the keeping of Ocean rescue, and to dig further in the budget for other areas to
 32 cut. He also suggested that employees sacrifice more or else find savings elsewhere in the
 33 budget.

34
 35 Council Member Kleid stated that he moved to Palm Beach for its quality of life and services.
 36 Ocean Rescue is part of the high level of service. He noted that we are citizens of a greater
 37 community than just Palm Beach. He did not want to lay off any present employees. He praised
 38 Town Manager Elwell for doing a great job in following the edict of Town Council to eliminate
 39 \$4.5 million dollars in order to not raise taxes. If the Town Council does not terminate any
 40 employees there will be an \$800k shortfall. He suggested sending Town Manager Elwell back to
 41 the drawing board to find the funds without terminating employees or else there would have to
 42 be a tax increase.

43
 44 Council Member Wildrick said he did not have a prepared speech and proposed a compromise.
 45 He had spoken with Finance Director Jane Struder about his ideas and they were as follows:

- 1 • Close Phipps Park as a beach and maintain the other life guard services, but with a
- 2 reduction in staff of two lifeguards
- 3 • Raise parking meter fees to \$5.00 to raise \$400,000 in revenue
- 4 • The tennis program loses money each year, make that program pay for itself, or else
- 5 temporarily close Phipps Beach three days a week.
- 6 • Get rid of fluff and learn to compromise.
- 7 • There are programs that lose \$285,000 per year yet roads go unpaved.

8
9
10 Council Member Wildrick suggested that Town Manager Elwell revamp the budget in order to
11 get the money in other ways, Lastly, Council Member Wildrick thanked Council President David
12 Rosow for bringing this to the forefront and that took courage

13
14 The downside on increasing the cost of the parking meters, business revenue goes down, but
15 there would still be a 25% increase in parking. Council President Pro Tem Coniglio agreed that
16 they could raise revenue of the parking meters along the ocean parks. She did not feel that the
17 residents should have to pay. She was opposed to closing Phipps Park as it would be very
18 confusing to users and could have legal liabilities about protection. Council President Pro Tem
19 Coniglio had also discussed with Finance Director Struder the full amount of the layoff was
20 \$650,000. She hoped that the community and the Town Council will have an open mind and
21 heart to the Palm Beach community and outside of the community to protect the beaches. Her
22 children, ages 0-30, have used the beaches everyday and her grandchildren use the beaches. The
23 last year and a half was anxious and going forward in the next few years will be scary. The
24 budget will again be re-examined and the services that are offered. A shortfall of \$650,000 could
25 mean \$50 per year, per million, increase for each taxpayer. She strongly urged to keep the
26 lifeguard program.

27
28 Mark Hassell, Palm Beach Ocean Rescue Supervisor suggested that the Town Council was
29 placing a greater emphasis on trash collection than saving human lives. He pointed out that the
30 beaches have been re-nourished four times by State dollars from Florida taxpayers. He also
31 offered to give up his position and retire, if it meant saving the jobs of the lifeguards.

32
33 Stuart Shulman, 2280 S. Ocean Ave., spoke about why the town could not get money for the
34 budget when they raised six million dollars for the new golf course.

35
36 Council President Rosow clarified that Council President Pro Tem Coniglio was correct with the
37 savings the first year being \$650,000 for this year and \$800,000 in each subsequent year. Each
38 Council member was given another opportunity to speak.

39
40 Council Member Diamond heard several encouraging proposals, and felt there were ways to
41 reduce the budget without a tax increase. He suggested that Town Manager Elwell find the
42 money and save the Ocean Rescue Unit.

43
44 Council Member Kleid stated that there was a consensus to not lay off ocean rescue and for them
45 to continue to do the great work they have done in the past. For this year, there was the shortfall

1 of \$650,000, and there was still time before they set the millage rate. He wanted town staff to go
2 back and find another \$650K or else the millage must be raised.

3
4 Council President Pro Tem Coniglio asked if they raised the parking revenues if that was within
5 the grasp and Town Manager Elwell responded that it was. She wished to continue the discussion
6 at the next meeting.

7
8 Council Member Wildrick stated that he was glad to see more compromise. There was \$485,000
9 in parking revenues if rates are raised. On the programs that lose money, they should be held
10 accountable. He would not support a tax increase. That was why the County has a problem.

11
12 Mayor McDonald asked Town Manager Elwell what the tax increase amount would be for the
13 residents and it was \$50.00 per million of assessed value. The Mayor was in favor of keeping the
14 Ocean Rescue Unit. The County collects several million from the bed tax and the County has
15 never given anything back. It was time for the County to stand up and help us with this. Nothing
16 ever comes back. He suggested that the Town Council should direct the Town Manager to draft a
17 letter for the Mayor's signature to the County for more bed tax funds. He was in favor of raising
18 taxes for keeping the ocean rescue service.

19
20 Council President Rosow asked Town Manager Elwell to schedule a Special Town Council
21 meeting in 4-6 weeks. He asked if staff could look for additional savings. There was still more
22 work to be done. The task was to NOT raise taxes. He said with regard to the lifeguards, they
23 were postponing the inevitable, and the deficits were not going to go away. Next year, the
24 property tax revenue would be even lower, with non-recurring savings. Cuts would have to be
25 more draconian.

26
27 Mayor McDonald stated that Council President Rosow was right on point. Council Member
28 Kleid disagreed, and asked that Town Manager Elwell and staff have the opportunity to find
29 other cuts. There are future years and a lot of arrows left to shoot. There were the negotiations
30 with the unions that may result in positive or negative results.

31
32 Council Member Diamond said as they go to future, he will be guided by no tax increases and
33 minimal changes in the quality of life, and that may mean decreasing salaries or lay-offs.

34
35 Council Member Wildrick directed his next statements to the staff, lifeguards, and all of the
36 boards and commissions. He stated that business in this town was real estate, and that was the
37 ability to get higher taxes. Palm Beach is not selling houses. There are other communities that
38 people are going to. People need to see that Palm Beach is the greatest place to be. When taxes
39 are coming in, there was higher tax base, and thus, a higher rate of sales. Everyone should all
40 work together to keep top line going, all staff should be friendly and very consumer friendly.

41
42 Town Manager Elwell was directed at the September 13, 2010 at 5:01p.m., Special Town
43 Council meeting to bring forth his revised recommendations. Town Manager Elwell clarified that
44 his directive was to provide a budget that did not increase the tax rate. Town Manager Elwell
45 asked for formal adoption of two motions:
46

1 **Motion to increase the parking rates to \$5.00 per hour in the immediate vicinity of the Mid-**
 2 **Town Beach (along South Ocean Blvd.) and Phipps Ocean Park, with no impact to Town**
 3 **Residential side street parking was made by Council Member Kleid, seconded by Council**
 4 **President Pro Tem Coniglio. On roll call, the motion carried unanimously.**

5
 6
 7 **Motion to approve the filling of the ten positions identified in the budget as essential core**
 8 **functions or in a revenue producing position, with the exceptions of the retiring fire-rescue**
 9 **position and the Ocean Rescue Unit continuing in tact, made by Council President Pro Tem**
 10 **Coniglio, seconded by Member Kleid. On roll call, the motion carried unanimously.**

11
 12
 13 Council President Rosow announced that the next item were the 17 items on page 10 of the back-
 14 up. He stated that Palm Beach generates \$232 million in taxes with 10,000 residents and Palm
 15 Beach keeps only \$42 million dollars. \$190 million dollars goes to the County, School Board,
 16 and other taxing districts. All of those entities are raising the taxes. The Town Council views
 17 taxation as a draconian thing on this Town Council. Other authorities feel raising taxes was fair
 18 game. No one made their money by paying taxes. He read the seventeen items as follows:

- 19
 20
 21 1. Take final action on reforming employee pension systems.
- 22
 23 2. Continue to review all other aspects of employee compensation (pay and benefits) and
 24 initiate additional reforms, as needed.
- 25
 26 3. Address the funding requirements of the Town's Coastal Protection Program.
- 27
 28 4. Review all aspects of Recreation programming, including but not limited to service
 29 levels, staffing, fee structures, and the possibility of privatizing either service delivery
 30 functions or entire facilities.
- 31
 32 5. Review all aspects of Fire - Rescue operations, including but not limited to service levels,
 33 management structure, staffing, equipment, the applicability of national service standards
 34 to local circumstances (particularly as it relates to EMS vs. fire staffing and levels of
 35 service), and the possibility of contracting for some of the resources necessary to meet
 36 Town approved standards.
- 37
 38 6. Review staffing and functions in the administrative Town Hall offices (Town Manager's
 39 Office, Finance Department, Human Resources Department, and Town Clerk's Office) to
 40 determine whether additional teamwork could create cost savings, service improvements,
 41 or both.
- 42
 43 7. Identify ways to improve the cost effectiveness of Town legal services, with particular
 44 emphasis on the question of in -house Town Attorney vs. contracted Town Attorney.
- 45
 46 8. Review with all advisory boards and commissions the possibility of reducing the

1 frequency of their meetings to quarterly or bi- monthly.

2
3 9. Analyze the Town's fleet and seize all opportunities to downsize both the number and the
4 size of Town vehicles.

5
6 10. Extend life expectancies for all remaining Town vehicles and equipment within the
7 Equipment Replacement Fund (to require the longest prudent useful life for each item
8 and reduce the annual depreciation expense within the Town's budget).

9
10 11. Review the Town's recycling program to determine whether it would be cost effective
11 and otherwise advisable to reduce or eliminate this service.

12
13 12. Review the pros and cons of reducing the frequency of Town residential garbage
14 collection to twice per week.

15
16 13. Review various methods of capital improvement funding (operating budget vs. bond fund
17 vs. pay -as- you -go capital fund) to eliminate redundancy, consolidate where appropriate,
18 and streamline both the funding and the management of the Town's CIP.

19
20 14. Consider additional opportunities to manage on- street parking as a commodity, including
21 but not limited to adding kiosks in locations where parking is currently free, increasing
22 parking fees differentially based upon differences in demand, and modifying the Town's
23 permit parking program that allows individuals to prepay for parking in certain areas.

24
25 15. Recommend other potential sources of non -tax revenue that do not merely shift a
26 Townwide tax to being a Townwide fee.

27
28 16. Create a formal program for citizen volunteers to assist in applicable Town functions.

29
30 17. Continuously ask ourselves the following questions for all functional areas of Town
31 government:

32
33 What do we do?

34 Why do we do it?

35 Should we keep doing it (or not)?

36 If we should keep doing it, is there a better way to do it?

37
38 Council president Rosow commended the staff and Town Manager Elwell for the work they have
39 done thus far.

40
41 Richard Buttery, Palm Beach Firefighter of twenty two years, supported the collection of
42 revenue from the beach parking areas.

43
44 Council Member Kleid added to the list a review of the pros and cons of not having the Town
45 pick up yard waste materials.

V. ANY OTHER MATTERS

There were none.

VI. ADJOURNMENT

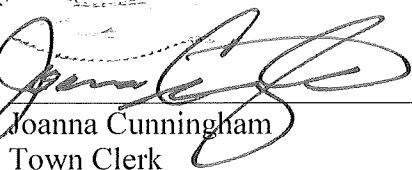
There being no further Business, the Special Town Council meeting of Thursday, August 12, 2010, was adjourned at 2:56 p.m.

APPROVED:



David A. Rosow
Town Council President

ATTEST:



Joanna Cunningham
Town Clerk